

**Minutes of the 32nd Annual General Meeting of Shareholders**  
**On Monday, April 27, 2026**

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The 32nd Annual General Meeting of Shareholders of O.C.C. Public Company Limited, held at Mahanathee Room, Kingbridge Tower Building, No. 989 Rama III Road, Bangpongpan, Yannawa, Bangkok.

The record date for shareholders entitled to attend the 32nd Annual General Meeting of Shareholders was March 19, 2026. There was a total of 590 shareholders, representing a total of 60,000,000 shares.

The meeting was held on Monday, April 27, 2026. The shareholders and proxies attending the meeting were as follows:

- Shareholders attending in person: 12 persons, representing 3,442,865 shares
- Proxies attending on behalf of shareholders: 31 persons, representing 34,683,560 shares

In total, there were 25 attendees, comprising 43 shareholders, representing 38,126,425 shares, equivalent to 63.54% of the total issued and paid-up shares. This constituted a quorum in accordance with Article 36 of the Company's Articles of Association, which require at least 25 shareholders and proxies, or not less than half of the total number of shareholders and holding in aggregate not less than one-third of the total issued shares.

All 9 members of the Board of Directors were present at the meeting, representing 100% of the total number of directors of the Company, as follows:

- |    |                                  |  |
|----|----------------------------------|--|
| 1. | Mrs. Kanchana Saisiriporn        | Chairman<br>Chairman of the Remuneration Committee<br>Chairman of the Corporate Governance and Sustainability Committee        |
| 2. | Mrs. Teerada Ambhanwong          | Managing Director and Chief Executive Officer<br>Chairman of the Nomination Committee<br>Chairman of Risk Management Committee |
| 3. | Mrs. Tipaporn Chokwatana         | Director   |
| 4. | Mr. Worathep Assavakasem         | Director and Advisor for International Business  |
| 5. | Mr. Thitipoom Chokwatana         | Director   |
| 6. | Mrs. Siriporn Ambhanwong         | Director   |
| 7. | Prof. Kamphol Panyagometh, Ph.D. | Chairman of the Audit Committee  |
| 8. | Nutavoot Pongsiri, Ph.D.         | Audit Committee  |

9. Miss Ampika Chanviriyawut Audit Committee

The meeting commenced at 10:00 a.m.

Mrs. Kanchana Saisiriporn, Chairman, acted as the Chairman of the meeting and declared the meeting open. She expressed her appreciation to all shareholders for taking the time to attend the meeting.

Thereafter, the Chairman introduced each member of the Board of Directors individually as listed above. She also introduced the Company's auditors, the management committee, the Company Secretary, and the Company's legal advisor, all of whom attended the meeting and jointly supervised the vote counting, as follows:

Representative of the auditors from D I A International Audit Co., Ltd.

- Mrs. Suvimol Chrityakierne

Management Committee

1. Mrs. Teerada Ambhanwong Managing Director and Chief Executive Officer
2. Mr. Worathep Assavakasem Advisor for International Business and Director
3. Mrs. Pathra Thongchaom Director of Accounting-Finance Division (CFO)
4. Ms. Naiyana Penvutikul Director of Cosmetics Marketing Division
5. Mr. Chavin Nantaterm Director of Service Business Division

Company Secretary

- Mrs. Natchanok Ueasiriphan

Legal advisor from Vira Law Office Co., Ltd.

- Ms. Supanee Learngsatit

The Chairman informed the meeting that, for the 32nd Annual General Meeting of Shareholders, the Company had provided shareholders with the opportunity to propose meeting agenda items and nominate candidates for election as directors in advance, during the period from November 28, 2025 to December 31, 2025. This opportunity was announced on both the Company's website and the website of the Stock Exchange of Thailand. The Company had also specified the qualifications of shareholders, as well as the criteria and procedures for consideration by the Board of Directors. However, no shareholder exercised such rights; therefore, no additional agenda items proposed by shareholders were included in this meeting.

Thereafter, the Chairman of the meeting assigned the conduct of the meeting to Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, together with the Company Secretary, to proceed with the remaining agenda.

The Company Secretary informed the meeting of the voting procedures for this meeting, in accordance with Article 43 of the Company's Articles of Association, which stipulates that one share shall equal one vote. Voting shall be conducted openly. The vote counting method shall include only the votes of shareholders who vote against or abstain, including Void ballots (if any). These votes shall then be deducted from the total votes of shareholders attending the meeting. The remaining votes shall be considered as votes in favor of each agenda item.

Void ballots refer to cases where more than one voting option is marked, or where there is any alteration or crossing-out on the ballot without the shareholder's signature endorsing such correction at the amended area.

Accordingly, only shareholders who vote against or abstain from voting shall raise their hands. Company officers will distribute voting cards only to those shareholders who vote against or abstain. Shareholders are required to fill in the ballot number received during registration prior to the meeting, mark the "against" or "abstain" box, and sign the ballot before returning it to the Company's officers for accurate recording and retention as evidence. However, for Agenda 4 regarding the election of directors to replace those retiring by rotation, and Agenda 6 regarding the election of additional directors, all shareholders will receive voting cards in advance during registration before the meeting. Shareholders are requested to indicate their voting preference for each individual director and sign the ballot. For shareholders who vote against or abstain in the election of any director, they are required to raise their hand for vote counting. The ballots for Agenda 4 and 6 must be returned to the officers after the voting process for those agenda items is completed.

In the event that shareholders and proxies register to attend the meeting after it has already commenced, they shall be entitled to vote only on agenda items that have not yet been considered. The Company shall include the votes of such shareholders and proxies in the quorum from the agenda item in which they first participate, and these shall be recorded in the minutes of the meeting accordingly. The Company will inform shareholders only in the case where additional shareholders or proxies join the meeting during its course. To ensure accuracy and transparency in vote counting, the Company will use a barcode-based voting system, allowing participants to view the voting results of each agenda item simultaneously on the screen. The Company's directors, in their capacity as shareholders, will exercise their voting rights in approval of all proposals as recommended by the Board for every agenda item. In cases where shareholders have granted

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proxies to directors, voting shall be conducted in accordance with the instructions specified in the proxy forms.

The Company's handling of personal data received shall be subject to its Personal Data Protection Policy, the details of which are available on the Company's website at [www.occ.co.th](http://www.occ.co.th)

In this meeting, shareholders may raise their hands and ask questions under each respective agenda item. The Company would also like to inform that video recording will be conducted throughout the meeting for the purpose of publication on the Company's website. In this regard, all shareholders and participants may notify their objection to the use or publication of their likeness from this meeting by contacting the Company via email at [dpo@occ.co.th](mailto:dpo@occ.co.th)

### **Agenda 1: Acknowledgement of Company's operational performance during the past year**

Prior to proceeding with this agenda item, the Company Secretary reported that 5 additional participants joined the meeting, holding a total of 9,266,538 shares, representing 15.45% of the total shares. As a result, the current number of attendees totaled 30 persons, representing 48 shareholders, with a total of 47,392,963 shares, equivalent to 78.99% of the total shares.

Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, informed the meeting that the Company's operating results for the year 2025 have been detailed in the Form 56-1 One Report, which has been provided in QR Code format. The Company had already distributed this information to shareholders in advance together with the notice of the meeting.

In the past year, the Company conducted its business amid a highly volatile economic environment, facing pressure from several factors, including the United States' import tariff policies and geopolitical tensions in various regions. These factors directly impacted costs and exports, as well as a slower-than-expected recovery in the tourism sector, resulting in only modest economic growth in Thailand during the year. However, toward the end of the year, the Company began to observe clearer signs of economic recovery. These included a reduction in the policy interest rate, which helped lower financial costs, an improving trend in household debt levels, and government economic stimulus measures such as the "Half-Half" co-payment scheme, which helped revitalize domestic purchasing power.

For the operating results of the past year, the Company reported total revenue of Baht 888.93 million, a decrease of Baht 39.55 million or 4.26%. Profit before corporate income tax amounted to Baht 8.66 million, an increase of Baht 2.72 million. After deducting corporate income tax of Baht 2.25 million, the Company recorded a net profit of Baht 6.41 million, a decrease of Baht 1.79 million or 21.84%. In terms of financial position, the Company continued to maintain a strong financial base with very good liquidity, reflected by current assets of Baht 541.68 million, which

exceeded current liabilities of Baht 406.85 million, resulting in a current ratio of 4.02 times. The debt-to-equity ratio remained at a low level of 0.19 times.

Although the overall economic outlook in 2025 continued to face challenges and achieved only limited growth, the Company remains committed to advancing toward sustainable growth under its vision of “Trusted & Inspired People.” The Company focuses on adapting to changing consumer behavior in the modern era, expanding distribution channels through digital platforms, managing costs efficiently, and diversifying risks from external factors, in order to generate stable returns for shareholders and all stakeholders.

In the area of anti-corruption, the Company places strong emphasis and has continuously implemented relevant measures. At the end of 2025, the Company received its third renewal of certification as a member of the Thai Private Sector Collective Action Against Corruption (CAC). The Company has been a member of the CAC since 2016 to the present.

The Company remains firmly committed to combating all forms of corruption on an ongoing basis, as follows:

1. Review the Anti-Corruption Policy and related guidelines to ensure alignment with the Company’s operations, responsibilities, and employees’ anti-corruption practices.
2. Integrate the Anti-Corruption Policy into human resource management processes, including recruitment and selection, orientation, performance evaluation, compensation determination, and promotion.
3. Provide training to enhance knowledge and understanding of corporate governance principles and anti-corruption practices, in order to instill awareness among Company personnel.
4. Monitor and supervise corruption risk prevention measures and evaluate compliance with the Anti-Corruption Policy.
5. Establish whistleblowing and complaint channels for reporting suspected or confirmed corruption incidents within the Company, along with mechanisms to protect and ensure fairness for whistleblowers and complainants, as well as disciplinary measures for offenders, those who threaten or intimidate others, or those who fail to report misconduct.
6. Communicate and promote the Anti-Corruption Policy and related regulations to both external parties and Company personnel on an ongoing basis, including raising awareness among business partners and encouraging them to join the anti-corruption network.

In 2025, the Company did not identify any material issues or deficiencies related to corruption, non-compliance with applicable laws or regulations, or violations of business ethics.

The meeting acknowledged the Company's operating results for the year 2025.

Prior to proceeding with the resolution, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, provided shareholders with an opportunity to raise additional questions. However, no shareholder raised any questions. The meeting then proceeded to the voting process.

Resolution: As this agenda item is for acknowledgment only, no resolution or voting is required.

**Agenda 2: Considering approval of Company's financial statements as of December 31, 2025**

Prior to proceeding with this agenda item, the Company Secretary reported that 2 additional participants had joined the meeting, holding a total of 102,291 shares, representing 0.17% of the total shares. As a result, the current number of attendees was 32 persons, representing 50 shareholders, with a total of 47,495,254 shares, equivalent to 79.16% of the total shares.

Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, requested the meeting to consider and approve the Company's financial statements for the year ended December 31, 2025. The financial statements have been prepared in accordance with accounting standards and generally accepted accounting principles, and have been audited and certified by a certified public accountant. They have also been reviewed and endorsed by the Audit Committee and the Board of Directors. The information has been published in the Form 56-1 One Report in QR Code format and was distributed to shareholders in advance together with the notice of the meeting. The key details are summarized as follows:

Total assets (Thousand Baht)	1,222,577
Total liabilities (Thousand Baht)	198,505
Total revenue (Thousand Baht)	888,595
Profit for the year (Thousand Baht)	6,409
Basic earnings per share (Baht)	0.1068

Prior to the resolution, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, provided shareholders with an opportunity to raise additional questions. It was noted that one shareholder raised a question, namely Miss Raksina Phromchot, proxy representative of the Shareholders' Rights Protection Volunteer, with details as follows:

QUESTION: Referring to the financial ratio table in the 2025 Form page 41 of 56-1 One Report, noted that the Company's average inventory holding period has continuously increased over the past three years, rising from 129 days in 2023 to 169 days in 2024, and further increasing to 194 days in 2025. At the same time, the auditor identified "allowance for diminution in value of inventories" as a key audit matter due to the Company's significant inventory value of Baht 226 million, which requires judgment in assessing obsolete or deteriorated stock. Accordingly, the shareholder raised the following questions:

1. What is the Company's plan to improve inventory management efficiency in order to reduce the average inventory holding period back to a normal level of approximately 130 days, similar to previous years?
2. To what extent will information technology systems, such as Auto Replenishment or smart warehouse systems as stated in the risk management policy, play a role in reducing slow-moving inventory and preventing inventory impairment provisions in 2026?

ANSWER: Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, answer the question as following;

1. the Company's inventory procurement policy is based on sales forecasts, which are prepared annually. Generally, the forecasts assume continuous sales growth. However, in recent periods, the Company has been affected by several external factors, such as economic conditions, flooding, and lower-than-expected tourist arrivals. As a result, actual sales have not met targets and have shown a declining trend, leading to an increase in inventory backlog.

In this regard, the Board of Directors and management have not been complacent and have continuously monitored and discussed measures to manage and reduce inventory levels in various meetings. The increase in inventory partly consists of items with declining sales potential or products that are no longer aligned with market demand. However, the Company still needs to maintain adequate stock for certain fast-moving and essential products, such as face masks and hair coloring products, in order to sufficiently meet customer demand.

In addition, part of the Company's products is imported from overseas; therefore, it is necessary to place orders in larger quantities to mitigate risks arising from uncertainties such as international conflicts, which may affect future product supply. Furthermore, the Company's key business partners require annual purchase

forecasts and advance ordering. Failure to comply with these conditions may result in the Company not receiving sufficient product allocation for distribution.

As a result of the aforementioned factors, the average inventory holding period increased from 130 days to 169 days, partly due to a decline in sales. The Company is aware of this issue and is currently taking urgent corrective actions, including organizing promotional campaigns and implementing price reductions to accelerate inventory clearance and convert inventory into cash.

2. For the Auto Replenishment system, the Company has already implemented it for domestically procured products. However, it cannot be applied to imported products due to the requirement for annual forecasting and purchasing agreements, or in some cases, multi-year advance purchase commitments. In this regard, the Company is currently in the process of developing a Warehouse Management System (WMS), which is expected to further enhance inventory management efficiency in the future.

After Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, had responded to the questions, no further questions were raised by any shareholders. The meeting then proceeded to the next agenda item.

Resolution: This agenda item requires approval by a majority vote of the shareholders present at the meeting and entitled to vote.

The meeting considered and unanimously resolved to approve the financial statements of the Company for the year ended December 31, 2025.

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- |                 |                                     |
|-----------------|-------------------------------------|
| - Approved:     | 47,495,254 votes, representing 100% |
| - Disapproved:  | None                                |
| - Abstained:    | None                                |
| - Void ballots: | None                                |

**Agenda 3: Considering approval of the allocation of profits and the payment of dividends.**

Prior to proceeding with this agenda item, the Company Secretary report that there is no additional shareholders or proxies joined the meeting.

Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, informed the meeting that the Company has a policy of paying dividends on a regular basis at the rate of Baht 0.20 per share, equivalent to 20% of the par value, subject primarily to the Company's operating

results and prevailing economic conditions. For the year 2025, the Company recorded a profit of Baht 6.4 million. The Company has already fully allocated the legal reserve at the required 10% of the registered capital.

The Board of Directors proposed to the shareholders' meeting to consider the appropriation of profit and dividend payment in accordance with the Company's dividend policy, taking into account the Company's actual operating results and overall economic conditions as key factors. The proposed dividend is at the rate of Baht 0.05 (five satang) per share for all shareholders of the Company, totaling 60,000,000 shares, amounting to Baht 3 million in total. The dividend will be paid from retained earnings that have been subject to corporate income tax at the rate of 25%. Individual shareholders may be eligible to claim a tax credit refund in accordance with Section 47 bis of the Revenue Code.

The record date for shareholders entitled to receive the dividend for the year 2025 is set on May 8, 2026, with the dividend payment scheduled for May 27, 2026. A comparative table of net profit and dividend payout ratios over the past three years has been included in the notice of meeting and provided in QR Code format, which was previously distributed to shareholders for advance consideration.

Prior to the resolution, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, provided shareholders with an opportunity to raise additional questions. However, no shareholder raised any questions. The meeting then proceeded to the voting process.

**Resolution:** This agenda item requires approval by a majority vote of the shareholders present at the meeting and entitled to vote.

The meeting considered and unanimously resolved to approve the dividend payment at the rate of Baht 0.05 (five satang) per share, to be paid from retained earnings subject to corporate income tax, as proposed by the Board of Directors in all respects.

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None
- Abstained: None
- Void ballots: None

**Agenda 4: To consider the election of the directors to replace those retiring by rotation.**

Prior to proceeding with this agenda item, the Company Secretary report that there is no additional shareholders or proxies joined the meeting.

Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, informed the meeting that the Company currently has 9 directors registered with the Ministry of Commerce. In accordance with Article 21 of the Company's Articles of Association, at every Annual General Meeting, one-third of the directors shall retire from office. If the number of directors cannot be evenly divided into three parts, the number closest to one-third shall retire. Directors who retire by rotation may be re-elected.

For this Annual General Meeting of Shareholders, there are three directors who are due to retire by rotation, as follows:

1. Mrs. Kanchana Saisiriporn Chairman
2. Nutavoot Pongsiri, Ph.D. Audit Committee
3. Mrs. Siriporn Ambhanwong Director

The Nomination Committee jointly considered the guidelines for selecting directors to replace those retiring by rotation, in accordance with the relevant charter and requirements. The selection process took into account suitability and benefits to the Company's operations, as well as the qualifications, knowledge, abilities, and experience of the candidates. The aim was to ensure diversity and alignment with the Company's business strategy. The Board Skill Matrix was used to analyze the directors' skills, experience, knowledge, and areas of expertise. Consideration was also given to leadership, vision, integrity, ethics, and a transparent professional track record

The Nomination Committee meeting considered the list of directors on an individual basis. Mrs. Kanchana Saisiriporn and Mrs. Siriporn Ambhanwong, who are members of the Nomination Committee and also have conflicts of interest, did not participate in the voting and left the meeting during the consideration of their own nominations.

Mrs. Kanchana Saisiriporn informed the meeting of her intention not to seek re-election as a director. Her directorship will therefore end upon completion of this Annual General Meeting of Shareholders. The meeting subsequently proposed the above approach for further consideration by the Board of Directors. Regarding the vacant position of Chairman of the Board, the Company will proceed with the selection of a suitably qualified candidate as soon as possible and will inform all relevant parties accordingly.

Subsequently, at the Board of Directors Meeting No. 3/2026 held on March 4, 2026, at which the directors with conflicts of interest did not participate, the Board considered and discussed the matter and resolved to approve the proposal of the Nomination Committee. The Board endorsed the nomination of three individuals for election as directors to replace those retiring by rotation, consisting of two incumbent directors, namely Nutavoot Pongsiri, Ph.D. and Mrs. Siriporn Ambhanwong, and one new nominee, Mr. Thanakrit Chatraporn.

In this regard, the Managing Director and Chief Executive Officer further informed the meeting that Mr. Thanakrit Chatraporn possesses the qualifications of independence in accordance with applicable laws and regulations relating to independent directors. He is also considered suitable to serve as a member of the Company's Audit Committee. If he is elected by the shareholders' meeting today, the Board of Directors will further consider his appointment at the Board Meeting No. 4/2026, which is scheduled to be held in May 2026.

The Board of Directors carefully considered each nominated candidate on an individual basis in accordance with the Company's established procedures. The selection was based on suitability in terms of qualifications, experience, and expertise across various professional fields. Consideration was also given to leadership qualities, broad vision, the ability to express independent opinions, and a proven track record of business success. All nominated individuals possess qualifications that comply with relevant regulatory requirements and are deemed appropriate for the Company's business operations.

In this agenda item, the Managing Director and Chief Executive Officer introduced Mr. Thanakrit Chatraporn, the nominated candidate for election as a director in replacement of a director retiring by rotation, who also attended the meeting.

The Board of Directors deemed it appropriate to propose all three candidates for election as directors at the 32nd Annual General Meeting of Shareholders. Details of all three candidates are available in Enclosure No. 6, which was distributed together with the notice of the meeting in QR Code format and provided to shareholders for advance consideration.

Thereafter, it was further explained to the meeting that, in accordance with Section 86 of the Public Limited Companies Act B.E. 2535 and Article 30 of the Company's Articles of Association, it is stipulated that directors are prohibited from engaging in businesses of the same nature that compete with the Company's business, or from becoming partners in ordinary partnerships or unlimited liability partners in limited partnerships, or from serving as directors of private companies or other companies operating the same type of business in competition with the Company, whether for their own benefit or the benefit of others, unless such information has been disclosed to the shareholders' meeting prior to the resolution on appointment.

Therefore, prior to the voting, the meeting was informed that all three nominated individuals do not engage in any business, nor are they partners or directors in any activity of the same nature that competes with the Company in any respect. Thereafter, the Managing Director and Chief Executive Officer requested the meeting to consider and vote on the election of the three nominated individuals as Company directors on an individual basis.

Prior to the resolution, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, provided shareholders with an opportunity to raise additional questions. However, no shareholder raised any questions. The meeting then proceeded to the voting process.

Resolution: This agenda item requires approval by a majority vote of the shareholders present at the meeting and entitled to vote.

1. Nutavoot Pongsiri, Ph.D.

It was unanimously resolved to approve the appointment. The voting results were as detailed below:

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None
- Abstained: None
- Void ballots: None

2. Mrs. Siriporn Ambhanwong

It was unanimously resolved to approve the appointment. The voting results were as detailed below:

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None
- Abstained: None
- Void ballots: None

3. Mr. Thanakrit Chatraporn

It was unanimously resolved to approve the appointment. The voting results were as detailed below:

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None
- Abstained: None
- Void ballots: None

Therefore, the Board of Directors of O.C.C. Public Company Limited currently consists of 9 members as follows:

1. Mrs. Teerada Ambhanwong
2. Mrs. Tipaporn Chokwatana
3. Mr. Worathep Assavakasem
4. Mr. Thitipoom Chokwatana
5. Nutavoot Pongsiri, Ph.D.
6. Prof. Kamphol Panyagometh, Ph.D.
7. Miss Ampika Chanviriyawut
8. Mrs. Siriporn Ambhanwong
9. Mr. Thanakrit Chatraporn

Prof. Kamphol Panyagometh, Ph.D., Nutavoot Pongsiri, Ph.D., Miss Ampika Chanviriyawut, and Mr. Thanakrit Chatraporn are independent directors.

**Agenda 5: Considering approval of the increase in the number of directors from 9 (nine) to 10 (ten) members.**

Prior to proceeding with this agenda item, the Company Secretary report that there is no additional shareholders or proxies joined the meeting.

Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, informed the meeting that the Company has been continuously expanding and has business plans focused on future growth. As a result, the duties and responsibilities of the Board of Directors have become increasingly important and complex. At the Board of Directors Meeting No. 3/2026, the Board reviewed the structure of the Board to ensure its appropriateness with the Company's business scale and strategic direction. It was resolved to propose to the shareholders' meeting an increase in the number of directors from 9 to 10 persons. This is intended to strengthen corporate governance and support the Company's business expansion in line with its strategic plan, by appointing individuals with the necessary knowledge, expertise, and experience for future operations.

If this agenda item is approved by the shareholders, the Company will propose the election of one additional director in the next agenda item.

Prior to the resolution, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, provided shareholders with an opportunity to raise additional questions. However, no shareholder raised any questions. The meeting then proceeded to the voting process.

**Resolution:** This agenda item requires approval by a majority vote of the shareholders present at the meeting and entitled to vote.

The meeting considered and unanimously resolved to approve the increase in the number of the Company's directors from 9 to 10 persons as proposed by the Board in all respects.

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None
- Abstained: None
- Void ballots: None

**Agenda 6: Considering approval of the election of 1 (one) additional director.**

Prior to proceeding with this agenda item, the Company Secretary report that there is no additional shareholders or proxies joined the meeting.

Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, informed the meeting that, in accordance with Section 70 of the Public Limited Companies Act B.E. 2535 and Article 20 of the Company's Articles of Association, the election of directors shall be conducted by cumulative voting, whereby one share equals one vote. Shareholders may allocate their votes to one or several candidates, but may not distribute votes unevenly to any individual candidate, and the candidates receiving the highest number of votes shall be elected as directors.

As this agenda item, pursuant to the resolution of the Board of Directors Meeting No. 3/2026, only one candidate has been nominated for election as an additional director. Therefore, approval shall be based on a majority vote of shareholders present at the meeting and entitled to vote. In order to fulfill the objective of increasing the number of directors as approved under Agenda 5, the Board proposed the appointment of Mrs. Pathra Thongchaom, Executive Director and Director of Accounting-Finance Division (CFO), to serve as the 10th director of the Company.

She is a qualified professional with strong expertise in accounting and finance, and the Board considers her knowledge and experience to be essential in enhancing the diversity and completeness of the Board structure. In additional, she does not hold any position as a director in any business of the same nature that competes with the Company.

Details of remuneration types compared with the previous year have been included in Enclosure No. 8, relating to the consideration of directors' remuneration, which was distributed together with the meeting invitation in QR Code format for advance consideration by shareholders.

The meeting considered and unanimously resolved to approve the appointment of Mrs. Pathra Thongchaom as the 10th director of the Company, as proposed by the Board in all respects.

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None
- Abstained: None
- Void ballots: None

Therefore, the Board of Directors of O.C.C. Public Company Limited currently consists of 10 members as follows:

1. Mrs. Teerada Ambhanwong
2. Mrs. Tipaporn Chokwatana
3. Mr. Worathep Assavakasem
4. Mr. Thitipoom Chokwatana
5. Nutavoot Pongsiri, Ph.D.
6. Prof. Kamphol Panyagometh, Ph.D.
7. Miss Ampika Chanviriyawut
8. Mrs. Siriporn Ambhanwong
9. Mr. Thanakrit Chatraporn
10. Mrs. Pathra Thongchaom

Prof. Kamphol Panyagometh, Ph.D., Nutavoot Pongsiri, Ph.D., Miss Ampika Chanviriyawut, and Mr. Thanakrit Chatraporn are independent directors.

#### **Agenda 7: Considering setting Director Remuneration**

Prior to proceeding with this agenda item, the Company Secretary report that there is no additional shareholders or proxies joined the meeting.

Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, informed the meeting that in accordance with Section 90 of the Public Limited Companies Act B.E. 2535 and Article 32 of the Company's Articles of Association, no payment or other form of compensation shall be made to directors except as remuneration and other benefits as ordinarily granted in their capacity as directors of the Company.

For the year 2025, the shareholders had approved the total remuneration for directors not exceeding Baht 6 million, while the actual payment for meeting attendance fees and directors' bonuses amounted to Baht 4,141,000.

For the year 2026, the Board of Directors, based on the recommendation of the Remuneration Committee, resolved to propose to the shareholders' meeting the determination of directors' remuneration at the same total budget not exceeding Baht 6 million. This consideration is based on appropriateness, knowledge and capability of directors, the Company's performance, and the performance evaluation of the Board, benchmarked against companies with similar business nature and comparable size. This excludes remuneration or benefits received by directors in their capacity as employees of the Company. The proposed remuneration structure is as follows:

#### Meeting attendance fees

- Board of Directors: Baht 6,000 per meeting for attending directors only
- Audit Committee:
  - Chairman Baht 20,000 per meeting;
  - Members Baht 15,000 per meeting
- Executive Committee: Baht 5,000 per meeting for attending members
- Other sub-committees - Nomination Committee, Remuneration Committee, Risk Management Committee, Corporate Governance and Sustainability Committee: Baht 5,000 per meeting for non-executive directors attending meetings

#### Directors' Remuneration

Payable to all directors as considered and allocated by the Remuneration Committee based on the Company's performance, and benchmarked against similar companies in the same industry and size.

#### Other remuneration

-None-

The total remuneration shall not exceed the approved budget from the shareholders' meeting.

Details comparing remuneration with the previous year were included in Enclosure No. 9, which was distributed with the meeting invitation in QR Code format for advance consideration.

Prior to the resolution, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer provided shareholders with an opportunity to raise additional questions. However, no shareholder raised any questions. The meeting then proceeded to the voting process.

Resolution: This agenda item requires approval by not less than two-thirds of the total votes of shareholders present at the meeting.

The meeting considered and unanimously resolved to approve the annual directors' remuneration budget for 2026 not exceeding Baht 6 million, together with the allocation criteria as proposed by the Board in all respects.

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None
- Abstained: None
- Void ballots: None

#### **Agenda 8: Considering appointment of Auditor and setting its audit fees**

Prior to proceeding with this agenda item, the Company Secretary report that there is no additional shareholders or proxies joined the meeting.

For this agenda item, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, assigned the presentation of this agenda to Prof. Kamphol Panyagometh, Ph.D. Chairman of the Audit Committee.

Prof. Kamphol Panyagometh, Ph.D. Chairman of the Audit Committee, informed the meeting that the Board of Directors, in agreement with the Audit Committee's recommendation, selected DIA International Audit Co., Ltd. as the Company's audit firm. The selection was based on past performance, professional standards, independence, reputation, audit fee considerations, and full compliance with the Company's Articles of Association and the requirements of the Securities and Exchange Commission. It was therefore resolved to propose the appointment of auditors from DIA International Audit Co., Ltd. as the Company's auditors for the year 2026, with the following names:

1. Mr. Apipong Leongnarktongdee, CPA registration No.12199
  - Will be a signatory in the Company's financial statements since 2023, which it's the 4th year or
2. Mrs. Suvimol Chrityakierne, CPA registration No.2982
  - Has endorsed the Company's financial statements since 2017-2022 or
3. Miss Suphaphorn Mangjit, CPA registration No.8125
  - Has never been a signatory in the Company's Financial Statements or

4. Mr. Nopparoeek Pitsanuwig, CPA registration No.7764
  - Has never been a signatory in the Company's Financial Statements or
5. Mr. Joompoth Prairattanakorn, CPA registration No.7645
  - Has never been a signatory in the Company's Financial Statements

The audit fees for the year 2026 are as follows:

- Review of quarterly financial statements (Q1–Q3): Baht 615,000
- Annual audit: Baht 645,000
  - Total audit fee: Baht 1,260,000

There are no other service fees, and the Company does not have any subsidiaries. The main reason for the increase in audit fees compared to the previous year is the greater diversity of the Company's business operations.

Shareholders may consider the details of the auditors and the comparative audit fee information in Enclosure No. 10, which was provided in QR Code format together with the meeting invitation.

Prior to the resolution, it was informed that under Section 121 of the Public Limited Companies Act B.E. 2535, the auditor must not be a director, employee, or hold any position within the Company. All five nominated auditors are independent and do not serve as directors, employees, or hold any position within the Company. They have no relationship or conflict of interest with the management, subsidiaries, major shareholders, or related persons, whether directly or indirectly. The Company also does not receive other professional services from the audit firm or its personnel.

Prior to the resolution, Prof. Kamphol Panyagometh, Ph.D., Chairman of the Audit Committee, provided shareholders with an opportunity to raise additional questions. However, no shareholder raised any questions. The meeting then proceeded to the voting process.

**Resolution:** This agenda item requires approval by a majority vote of the shareholders present at the meeting and entitled to vote.

The meeting considered and unanimously resolved to approve the appointment of auditors and the determination of audit fees for the year 2026 as proposed by the Board in all respects.

The total number of shareholders attending the meeting and eligible to vote was 47,495,254 shares, with the following results:

- Approved: 47,495,254 votes, representing 100%
- Disapproved: None

- Abstained: None
- Void ballots: None

Thereafter, Prof. Kamphol Panyagometh, Ph.D., Chairman of the Audit Committee, returned the agenda to the Managing Director and Chief Executive Officer and the Company Secretary to proceed with the remaining items of the meeting agenda.

**Agenda 9: To consider other matters (if any).**

Prior to proceeding with this agenda item, the Company Secretary report that there is no additional shareholders or proxies joined the meeting.

Prior to the adjournment, Mrs. Teerada Ambhanwong, Managing Director and Chief Executive Officer, provided shareholders with an opportunity to raise additional questions. However, no shareholder raised any questions. The Managing Director and Chief Executive Officer then returned the conduct of the meeting to Mrs. Kanchana Saisiriporn, Chairman of the Board, to proceed further.

As Mrs. Kanchana Saisiriporn, Chairman, would be concluding her term of office due to retirement by rotation, she delivered her farewell remarks and expressed her appreciation to the shareholders, the Board of Directors, and the Executive Director at the meeting. She then declared the meeting closed.

The meeting was adjourned at 11:00 a.m.

(Mrs. Kanchana Saisiriporn)  
Chairman

Certified as correct.

(Mrs. Teerada Ambhanwong) (Mr. Worathep Assavakasem)  
Director

Natchanok Ueasiriphan  
Company Secretary  
Record/Typing/Re-check